

Corporate Presentation 2018

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Ruf ICT Transportation – Ruf Telematik AG



Ruf Group

- We are a privately held Swiss company founded in 1917 and employ 170 people. Ruf Group consist of three business divisions:
 - ICT public solutions for public authorities,
 - ICT transportation passenger information systems for public transportation,
 - ICT enterprises solutions in digital signage and data security.
- Ruf Telematik is an engineering and systems integrator company that specializes in Mobile Passenger Information Systems (PIS) for public transportation. Our systems are designed for harsh and demanding applications, are scalable and designed for easy configuration and adaption to changing demands.
- We are a leading international supplier for PIS systems, with headquarters in Schlieren,
 Switzerland, production in Ammersbek, Germany and a worldwide customer base.



Company History and Key Milestones

1917

 Foundation of Ruf AG by Alfons Ruf



1997

 Acquisition of Teleinform AG

2001

 SBB (Swiss Railway) gained as client

2004

 Foundation of Ruf Deutschland GmbH

2009

 Start of export business with projects outside Switzerland

2012

 Acquisition of C.O.P.S Electronics GmbH and merger into Ruf Deutschland GmbH

2015

 Expansion of Ruf Deutschland GmbH (larger production facility)



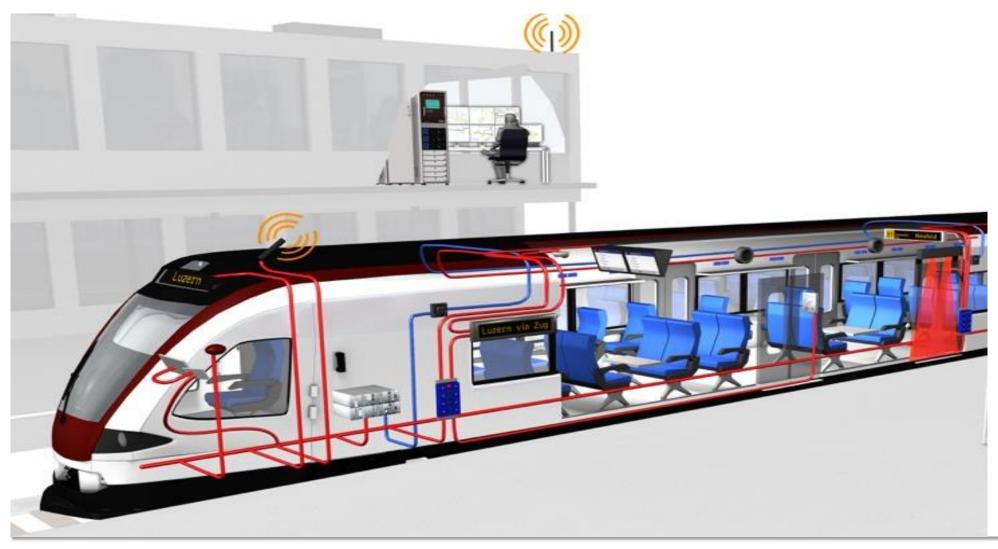


Ruf Offices and Worldwide Partners





VisiWeb® – in daily operation in more than 2300 train sets worldwide



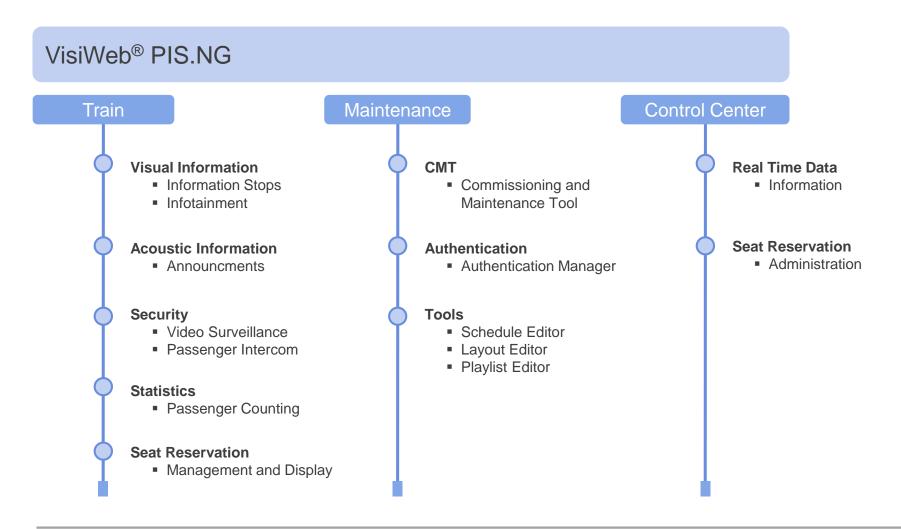


Core Competences

Domain Knowhow	Consulting Pre-Sales Support			
PIS Inhouse Engineering and R&D	Agile Quick reaction to costumer requests			
Full System Provider	Fully Integrated System Single Point of Contact			
System Integrator	Own and 3rd Party Systems			
Project Management	Risk Management Transparency			
After Sales Support	Training Tech Support Documentation Consignment Stock Obsolescence Management			



Fully Integrated Passenger Information Systems





VisiWeb® solution

Integrated system for:





Testfloor





References Manufacturers





















References Operators









































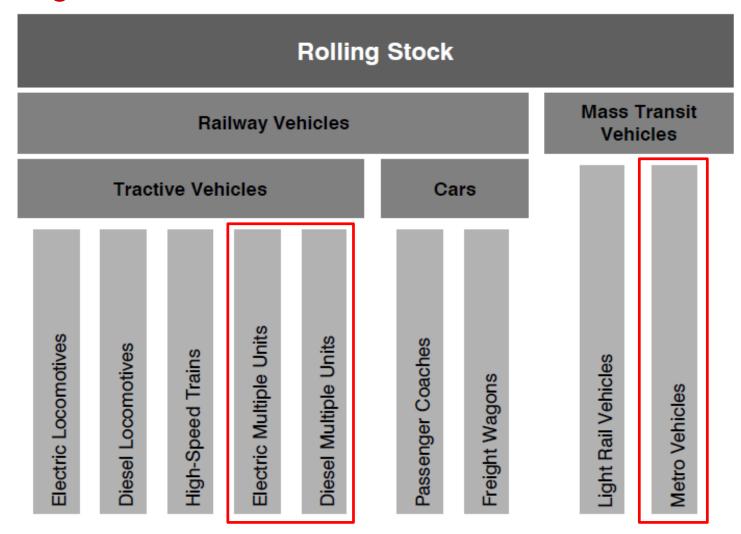








Rolling Stock Structure





World Market Overview EMU DMU Trains

World Market			EMU	Trend	DMU	Trend		
	base	Units 2015	33.400		14.100			
	Installed b	Average development 2015-2020 (p.a.) +1,8%		•	+0,5%	7		
	Inst	Average age 2015 (in years)	20		22			
	new	Average volume 2014-2016 (EUR million p.a.)	8.400		1.100			
	rket for new vehicles	Average development 2015-2020 (p.a.)	+3,6%	7	+2,7%	7		
	Mark	Volatility market volume 2015-2020 (SAW) 6,5%			9,3%			
	for	Average volume 2014-2016 (EUR million p.a.)	6.600	1.500				
	Market 1 after sal	Average development 2015-2020 (p.a.)	+3,8%	7	+2,6%	7		
	Ma	Volatility market volume 2015-2020 (SAW)	0,4%		0,2%			
↑ Boom/strong growth 🤊 small growth → stagnation 🔌 small decrease 🛡 clear decline								
Volume: > +	5% p.a.	+2 to +5% p.a. 0 to +2% p.a.	-2 to 0% p.a.	< -2% p.a.				
Installed Base: > +	5% p.a.	+2 to +5% p.a. 0 to +2% p.a2 to 0% p.a. < -2%		% p.a.				

Key statements:

- Around EUR 9.5 billion currently being invested in new multiple units worldwide and EUR 7.9 billion invested in after sales
- Nearly 90% of the volume is accounted for EMUs
- The TOP 5 markets are Germany, France, Japan, United Kingdom and Australia with almost half of the worldwide market volume
- The OEM-markets for EMU and DMU growth between 2% 4% up until 2020
- Growth mainly driven by the increasing demand for mobility, particularly in the conurbations in Asia and South America.

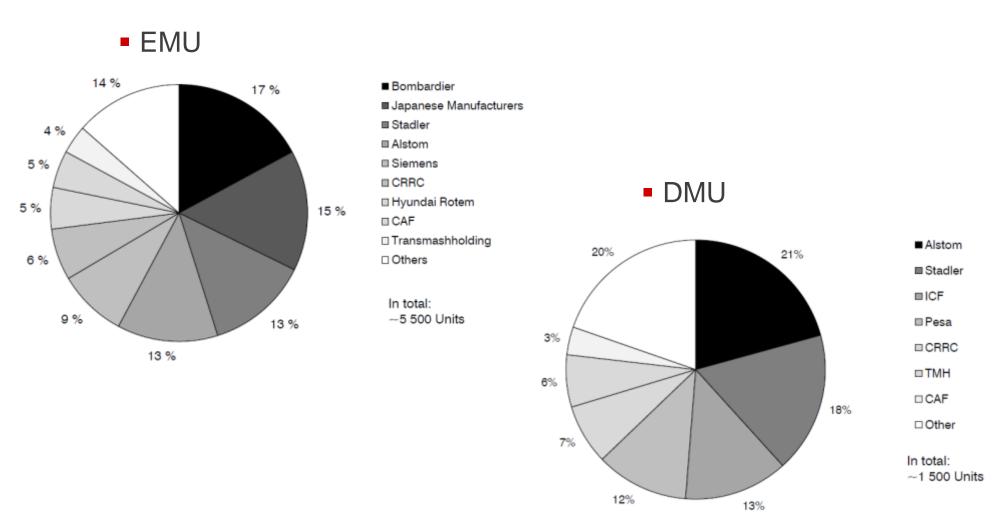


World Market Overview Metro Trains

WOR	ILD			Metro	Trend
	Installed Base	Cars 2016	108,800		
		Average development 2016-2021 (p. a.)	5.5%	↑	
		Average age 2016 (in years)	14.3		
	Market For New Vehicles	Average volume 2015-2017 (EUR million p. a.)	8,110		
		Average development 2016-2021 (p. a.)	1.5%	→	
		Volatility market volume 2016-2021 (SAW)	13.4%		
	Market For After Sales	Average volume 2015-2017 (EUR million p. a.)	4,900		
		Average development 2016-2021 (p. a.)	4.6%	7	
		Volatility market volume 2016-2021 (SAW)	11.7%		
↑ Boom/Strong Growth → Small Growth → Stagnation → Small Decrease → Clear Decline					
Volume:	> +5%p.a.	+2 to	+5% p.a. 0 to +2% p.a2 to 0% p.a.	<-2% p.a.	
Installed base:	> +1.5%p.a.	+0.5 t	to +1.5% p.a0.5 to +0.5% p.a1.5 to -0.5%	p.a. <-1.5% p	a.

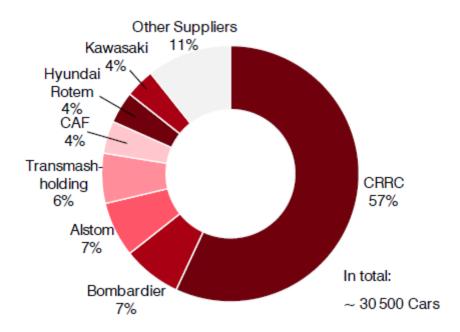


World Market Overview EMU DMU Trains





World Market Overview Metro Trains





Challenges & Obstacles

- Financially challenging projects
- Incomplete specifications at project order
- Obsolescence long term component availability
- Our customers are train manufacturers, our system must be compatible with the operator's systems
- Digitalization
- Local content (governmental projects)
- Work permissions for commissioning and acceptance tests
- Reaction time during project execution and in the after sales period



